# MINUTES OF MEETING OF BOARD OF DIRECTORS OF THE REACH FOUNDATION May 19, 2016 Miller's on Madison Iola, Kansas

Attendees: Tom Carrico Heather Flick (by phone) Linda Hall Vicki Hohenstein Syrtiller Kabat Jon Marshall

Not in Attendance: Dana Abraham JC Cowden

Guests: Becky Benak, REACH Staff Laura Bond, Incoming REACH Board Member Mathew Davis, REACH Staff Dawn Downes, REACH Staff Carla Gibson, REACH Staff Stuart Munro Raymond Rico Brenda Sharpe, ex-officio Tim Spilker Brad Stratton Judy Works

Andy Klocke Chad Moore Rachelle Styles

Georgeann Hemry, REACH Staff Pattie Mansur, REACH Staff Bill Moore, REACH Staff Lisa Thurlow, Incoming REACH Board Member Jo Yun, REACH Staff

# Welcome and Introduction / Foundation Strategy

The meeting was called to order at Miller's on Madison in Iola, KS by Brad Stratton at 4:20 p.m. He welcomed and thanked everyone for joining us in Allen County for the Board meeting. Brad noted that Heather Flick was participating by phone. Brad said that the following members were unable to attend and their respective assigned proxies for voting matters: Dana Abraham to Brad Stratton; Andy Klocke to Brad Stratton; JC Cowden and Chad Moore to Judy Works; and Rachelle Styles to Raymond Rico. Brad then turned the meeting over to Brenda Sharpe.

Brenda Sharpe welcomed two incoming Board members who were able to join the meeting: Lisa Thurlow and Laura Bond. Brenda Sharpe thanked the four departing board members for their years of service to the Foundation's board Syrtiller Kabat, Chad Moore, Brad Stratton, and Judy Works. She shared a few comments about each member and presented them with gifts in thanks for their dedication to the Foundation. Brenda also recognized Tom Carrico member of the Finance Committee and outgoing Treasurer of the Foundation. For the past two years, Tom has served as Treasurer and member of the Executive Committee. He will complete his second full term and remains on the Board through May 2017.

Syrtiller Kabat served one full term on the Board as a member of the Program & Policy Committee. In recognition and appreciation of Syrtiller's service to the Foundation, a \$500 Discretionary Grant was given to the Migrant Farmworkers Assistance Fund in her honor. Chad Moore served two full Board terms and was the past chair of the Program & Policy Committee. Most recently he was Board Secretary and a member of the Executive Committee. In recognition and appreciation of Chad's service to the Foundation, a \$500 Discretionary Grant was

given to the Mattie Rhodes Center in his honor. In 2008, Brad Stratton was appointed to the CAC and following two three-year terms was elected to the Board. He served two full Board terms; previously as Treasurer and a member of the Finance Committee and At-Large Member and most recently as Board Chair for the past two years. In recognition and appreciation of Brad's service to the Foundation, a \$500 Discretionary Grant was given to reStart, Inc., in his honor. In 2004, Judy Works was appointed to the Foundation's Community Advisory Committee. In 2010, Judy was elected to the Foundation's Board and served on the Program & Policy Committee. Most recently, she served as the At-Large Member on the Executive Committee. In recognition and appreciation of Judy's service to the Foundation, a \$500 Discretionary Grant was given to Thrive Allen County restricted to the Diabetes Education Program in her honor.

Each departing Board member took a few moments to share their reflections on their service to REACH.

## President's Report

## Alliance for a Healthy Kansas Launch

The Alliance currently has more than 100 organizational members and is supported by REACH and other Kansas Grantmakers in Health (KGIH) through a grant to the Kansas Association for the Medically Underserved (KAMU), acting as fiscal agent. A rally/press conference was held on May 16 at the Capitol in Topeka, KS to kick-off the campaign. The event included approximately 120 attendees and resulted in significant media coverage. The Alliance is envisioned as a grassroots and grasstops mobilizing effort to promote expansion of the state's Medicaid program. Membership will include individuals, business leaders, hospitals, chambers of commerce, health and human service organizations and health care providers who recognize how much our state stands to benefit from KanCare expansion. Polls, including a new poll released by the Kansas Hospital Association (KHA), show a majority of Kansas support KanCare expansion, yet are not being heard by elected officials. The Alliance will provide a platform for individuals and organizations to join the movement.

## Wyandotte County FQHC Developments

REACH and Wyandotte Health Foundation have been engaged in numerous conversations over the past three weeks with KU Med, the Board of Directors of Turner House Children's Clinic and a number of other safety net clinics. This dialogue follows the recent departure of Turner House's Executive Director and an upcoming application deadline for Federally Qualified Health Center (FQHC) new access point applications. REACH and WHF fully support a collaborative FQHC application which will include Turner House and the following KU Clinics: Silver City, BullDoc, Project Eagle, Maternity Clinic at Wyandotte high, and their Refugee Clinic, for a total of approximately 20,000 patient visits (10k from THCC and 10k from all KU clinics). The governance model and applicant organization are currently being worked out with a consultant. Additional community partners and clinics are also engaged in conversations with KU Med and may join the effort prior to application or be brought into the mix if the grant is awarded. The Foundation has offered a grant to support legal, accounting and consulting services to Turner House during this period of organizational transition. We have also connected KU Med and the KGIH Opportunity Fund, supported by REACH and other Kansas Health Funders to leverage federal dollars in Kansas through assistance with grantwriting services, facility analysis, etc.

Laura Bond, incoming Board member, notified the Board that she is serving as legal counsel to Turner House Children's Clinic, and thus would recuse herself from any future discussions on the matter to avoid any potential conflict of interest. Duchesne Clinic has engaged a professional FQHC grantwriter and is planning to submit an application on behalf of Caritas Clinics, which includes clinics in Wyandotte and Leavenworth Counties. REACH has not been requested to support this application. Dr. Sharon Lee of Southwest Boulevard Family Medical Care has indicated to Wyandotte Health Foundation KU Med that she is planning to make a separate application.

These are a very exciting series of developments in a county where we have historically had an unusually large number of clinics for our market size, with a relatively small patient capacity compared to the rate of lowincome and uninsured population. REACH has supported the development and past discussions of a new FQHC access point in Wyandotte County, and we and other health funders have supported a number of past analyses and attempts that proved unsuccessful, primarily because without children who receive Medicaid in the payer mix, it is difficult to sustain financially.

## Healthy KC/Resilient KC

Healthy KC is a partnership of the Greater Kansas City Chamber of Commerce, Blue Cross and Blue Shield of Kansas City (Blue KC), and a number of regional health and wellness leaders including REACH. It is an effort to advocate for solutions that help shape individual, organizational, and environmental health change through a collaborative, community-wide partnership. It aims to create a culture of health and wellness in Greater Kansas City.

Resilient KC is a new initiative created after months of study and discussion by Healthy KC's Behavioral Health Action Team, on which Brenda serves as the Healthy KC Commissioner representative and Carla Gibson serves as co-chair. Resilient KC is a community-wide effort to build a trauma aware and resilient community. Adverse childhood experiences, known as ACEs, can lead to poor health outcomes in adulthood.

The effort, a partnership between the KC Chamber's Healthy KC initiative and Trauma Matters KC, is being funded by a \$300,000 grant from the Robert Wood Johnson Foundation and the California Endowment through the Health Federation of Philadelphia. In addition, the Health Care Foundation of Greater Kansas City has made a grant, and REACH is currently reviewing a request to support additional programming and infrastructure for Resilient KC and other Healthy KC programs.

## **Other Organizational Transitions**

REACH is actively involved in supporting a number of grantee partners undergoing significant organizational transitions. Dialogue is underway between MetroCare and WyJoCare, two volunteer specialty physician referral networks who are exploring ways to better integrate their operations and leverage resources.

Niles Home has discontinued some of their residential programming in light of staffing and program delivery challenges. REACH is providing support and counsel as they engage other similar service providers in the area and explore potential partnerships.

The local chapter of the National Alliance for the Mentally III, or NAMI KC, is closing its doors as a result of staffing, organizational and funding challenges. Its most viable programs will be continued under the auspices of other organizations, and REACH is working closely with other funding partners, the NAMI KC Board Chair, and key stakeholders to determine how we can be helpful.

Shannon Cotsoradis, long-time CEO of Kansas Action for Children and a key REACH public policy partner, has announced her plans to leave KAC for a position with an early education organization in Nebraska. Annie McKay of Kansas Center for Economic Growth, another REACH grantee, has been selected as her successor. We are in close communication with both organizations to ensure a seamless transition for the Kansas Dental Project and other grant-funded programs.

## **CAC Update**

A reception and dinner for the CAC was held on Thursday, April 28 at 5:30 p.m. at Milburn Country Club to celebrate their nominations results and to elect officers. Officers include Addie Hawkins, Chair; Shelly Phalen, Vice-Chair; and Angela Henry Eyster, Secretary. Angela was recently reappointed to the CAC by Attorney General Derek Schmidt, and Jim Echols was reappointed by Governor Sam Brownback. Kerri Wade is a newly-appointed member by the Kansas Governor. Appointments by the Unified Government and Johnson County Commission are in process.

#### **GIH Annual Meeting Moved from Charlotte, NC**

As a member of the Board of Directors of Grantmakers In Health, Brenda has been involved in a number of discussions regarding how to proceed with our 2017 Annual Meeting, currently scheduled to be held in Charlotte. The recent passage of what many believe to be discriminatory legislation in North Carolina and failure of the Governor to override that legislation despite possible civil rights violations created serious concern amongst many GIH members and the Board. GIH is actively pursuing other potential locations as the host city.

#### Foundation Business Consent Items

Brad Stratton noted the items on the Consent Agenda: March 24, 2016 Board meeting minutes, February and March 2016 financials, and the revised Program & Policy Policies. Tom Carrico made a motion to accept the consent agenda as presented. Syrtiller Kabat seconded the motion. Motion carried.

#### Executive Committee Report

Brad Stratton announced that the 457b Plan Amendment and Board Resolution have been finalized and reviewed by the Executive Committee, who recommended approval of the Amendment and Resolution. Tom Carrico made a motion to approve the Amendment and Resolution as presented. Judy Works seconded the motion. The motion carried.

#### Finance Committee Report

Tom Carrico reviewed March's Financial Dashboard by noting that the month's performance was stronger than previous months of this year. Tom noted that even though January and February investment returns were disappointing, March gains more than offset those losses. This year-to-date activity brought the Foundation's investment balance to \$121.5 million at March 31 which was very near the 2015 year-end balance. Tom also noted the Foundation had granted \$49.0 million since inception and was progressing nicely toward 2016 Program-related investment goals. Expenses for the year are in line with budgeted expectations and last year's trends.

#### Program and Policy Committee Report

In JC Cowden's absence, Bill Moore reported that the Foundation has made a grant to the Center for Effective Philanthropy to conduct an independent, external survey of our grantees over the last two years to solicit their

perceptions of the Foundation, our effectiveness, leadership, communication, and contributions to health care access and quality. The survey window has opened and grantees have been provided information and a link to navigate to the online survey instrument. The first window for responses will close on June 17. CEP staff will provide a report and deliver a presentation to the Board later this fall.

# Foundation Business

The following slate of Board officers were presented by Brad at the recommendation of the Executive Committee. Board Chair—Dana Abraham; Vice Chair—JC Cowden; Secretary—Raymond Rico; Treasurer— Vicki Hohenstein; P&P Committee Chair—Jon Marshall; At-Large—Linda Hall and Tim Spilker. Officer terms are for two years, and At-Large terms are for one year beginning June 1, 2016. There being no other nominations from the floor, Judy Works moved to approve the slate recommended by the Executive Committee by acclimation. Stuart Munro seconded and motion carried.

Raymond Rico made a motion to extend the term of Dana Abraham by one year to conclude by May 31, 2018 concurrent with approval of her election to the office of Board Chair, allowing her to serve a full two-year term. Vicki Hohenstein seconded the motion. Motion carried.

There being no further business, the meeting adjourned at 5:30 p.m. at which time REACH hosted a reception and dinner for Allen County grantee partners, prior Board and CAC members and other community stakeholders.

Respectfully submitted,

Georgeann Hemry Executive Assistant